

# **North Somerset Council**

## **REPORT TO THE ADULT SERVICES AND HOUSING POLICY AND SCRUTINY PANEL**

**DATE OF MEETING: 25 FEBRUARY 2021**

**SUBJECT OF REPORT: 2020/21 MONTH 9 ADULT SOCIAL CARE BUDGET MONITOR**

**TOWN OR PARISH: ALL**

**OFFICER/MEMBER PRESENTING: FINANCE BUSINESS PARTNER (PEOPLE AND COMMUNITIES)**

**KEY DECISION: NO**

### **RECOMMENDATIONS**

- i. That the Panel notes the current forecast spend against budget for adult services and the risks and opportunities associated with the medium term position.

### **1. SUMMARY OF REPORT**

- 1.1 This report summarises and discusses the current forecast spend against budget for adult services, highlighting key variances, movements and contextual information. It also makes reference to the principles and processes associated with the setting of the 2021/22 budget. It builds on the information received by the Executive at its meeting on 11 February 2021.
- 1.2 As can be appreciated, predicting income and expenditure during this period is extremely complex and difficult, given changes in demand and funding arrangements. That said, this paper summarises the forecast position and, attempts, for clarity, to split the forecast variances between those that are largely driven by the Covid-19 pandemic and those that relate to “business as usual” (BAU).
- 1.3 The analysis in this paper refers not only to the variance against budget, but also, the changes in spend from 2019/20 to 2020/21, as the overall projected variance from budget has a complex set of underlying assumptions, that, in part relate to 2019/20 and part to 2020/21.
- 1.4 In addition, there are a number of key risks and opportunities that are likely to materialise during the rest of the financial year, which will impact on the final position and, as a result, there is still a degree of uncertainty about the forecast income and expenditure

- 1.5 The overall forecast overspend, prior to any allocation of the Covid Government Grant Funding is £5.235m, of which c. £4.884m (93%) is estimated to be a direct result of the pandemic.
- 1.6 Inflation and demographic demand pressures have been considered as part of the 2021/22 budget setting process and MTFP, alongside savings plans, particularly in relation to accommodation shift, care package reviews and additional income. Whilst this has been designed to provide a robust base budget from which to work, there are continuing and significant risks in relation to the costs of care and the sustainability of the provider market, increases in demand, health contributions and delivery of savings plans.

## 2. POLICY

- 2.1 The Council's budget monitoring is an integral feature of its overall financial processes, ensuring that resources are planned, aligned and managed effectively to achieve successful delivery of its aims and objectives. The 2020/21 revenue and capital budgets have been set within the context of the council's medium term financial planning process, which support the adopted Corporate Plan 2015 to 2019.

## 3. DETAILS

### Forecast Spend Compared with Budget

- 3.1 The table below illustrates the forecast spend compared with the budget, split by service area and identifies how much of the forecast overspend can be attributed to Covid and how much to "Business as Usual" (BAU) activity.

	2020/21 Original Budget £000s	2020/21 Revised Budget £000s	2020/21 Forecast £000s	2020/21 Variance from Budget Previous Period £000s	2020/21 Variance from Budget This Period £000s	Of which Covid related £000s	Of which BAU £000s
<b>Individual Care Packages</b>							
Expenditure - Long Term Care Packages (residential)	45,375	51,617	55,613	3,878	3,996	3,397	599
Client Income - Long Term Care Packages (residential)	(13,974)	(13,974)	(13,264)	974	710	0	710
Expenditure - Long Term Care Packages (non-residential)	32,375	33,060	34,093	1,016	1,034	992	41
Client Income - Long Term Care Packages (non-residential)	(3,946)	(3,946)	(3,203)	650	743	154	589
Expenditure - Short Term Care Packages	3,884	3,884	3,438	(532)	(446)	0	(446)
Client Income - Short Term Care Packages	(211)	(211)	(294)	(154)	(83)	0	(83)
Other income (including CCG contributions)	(2,493)	(2,493)	(3,255)	(439)	(762)	0	(762)
Other	171	171	220	48	49	0	49
<b>Sub-total</b>	<b>61,180</b>	<b>68,106</b>	<b>73,347</b>	<b>5,441</b>	<b>5,241</b>	<b>4,543</b>	<b>698</b>
Community Equipment and PPE	356	356	673	316	317	335	(19)
Early Intervention and Prevention	705	705	623	(87)	(81)	0	(81)
Social Care Activities	1,840	1,840	1,979	153	138	0	138
Contracts and Commissioning	4,812	4,452	4,072	(345)	(380)	5	(385)
<b>TOTAL</b>	<b>68,893</b>	<b>75,460</b>	<b>80,695</b>	<b>5,478</b>	<b>5,235</b>	<b>4,884</b>	<b>351</b>

- 3.2 The main points to note are as follows:

- The revised budget has been increased by £6.927m from the original budget to reflect receipt of Rounds 1 and 2 of the Infection Control Grant from Government, which has been distributed to care providers across North Somerset in accordance with the grant

conditions. A further addition in relation to the Rapid Testing Fund (£1,000,346) will be made in Period 10 and this is also being distributed to care providers. It is also expected that the Council will receive up to £461,973 from the Workforce Capacity Fund and again, much of this will be distributed to providers to compensate them for increased staffing costs over the winter period.

The total amount distributed to providers so far, this financial year is as below

	<b>TOTAL</b>
Temporary Fee Uplifts	£2,079,043.00
Infection Control Fund - R1	£3,860,635.00
Infection Control Fund - R2	£2,988,396.57
Rapid Testing Fund	£975,284.94
Workforce Capacity Fund	TBA
<b>TOTAL</b>	<b>£9,903,359.51</b>

- The analysis does not include any allocation to Directorates of the £14.6m of general Covid-19 grant made available to the Council from central government; this is currently shown in the corporate section of the accounts and contributing to the Council's overall position
- The projected overspend on care packages relates predominantly to the initial temporary uplifts paid to care providers to support their Covid-related cost pressures (£2.1m), together with a risk allocation (now £2.0m) that was identified prior to the announcement of the infection control fund; this is now unlikely to be fully required. Other Covid related pressures are associated with the purchase of PPE (£335k), estimated losses of income (£154k) and forecast losses of MTFP savings (£329k). As mentioned above, the risk allocation of £2m relates to uncertainties around cost pressures going through the winter season and high levels of Covid-19 infections rates.
- The extent to which the additional government funding (plus the promise of free PPE to regulated providers) will support providers until the end of the year, will determine whether the Council will need to make any further payments (the last one having been made at the end of July). The Council will also need to consider the financial sustainability of providers, particular care homes who are experiencing significant losses of income due to reduced occupancy.
- There is also a "business as usual" pressure of c. £700k across individual care packages. Whilst there are a number of issues at play here, including an increase in spend on domiciliary care – two predominant and associated factors appear to be at play here – one relates to the use of reserves in 2019/20, which is not being repeated in 2020/21, and the second relates to an increase in the forecast spend on residential and nursing care packages with exceptional special needs (ESN), both of which are discussed later in this paper. This is being partially offset by savings in areas such as contracts and commissioning and early intervention and prevention.

## Individual Care Packages

- 3.3 75% of the gross expenditure in Adult Care is on Individual Care Packages. Accurately predicting income and expenditure in this area is difficult, and assumptions must be made about future levels of demand, short term placements, income, and savings still to have an impact on costs.
- 3.4 Increasingly the Council is spending more on social support for working age adults, which is an area with increasing demand. There are risks associated with increasingly complex and costlier packages of care for which we must make a provision for example from transitions from childhood to adulthood and residential and nursing packages that require additional support (known as Exceptional Special Needs or ESN).

## Comparing Spend with the Previous Year

- 3.5 The table below details forecast spend by service area with the spend in the previous year. In order to attempt to normalise the comparison, the analysis only includes the BAU spend (i.e. it excludes the spend on temporary Covid related provider uplifts and the distribution of earmarked grants from central government). A more detailed analysis is shown in Appendix 1.

	2019/20 Budget	2019/20 Outturn	2020/21 Original Budget	2020/21 Revised Budget	2020/21 Forecast (BAU) Previous Period	2020/21 Forecast (BAU) This Period	2020/21 BAU Variance from PY	% BAU Variance from PY
<b>Individual Care Packages</b>								
Expenditure - Long Term Care Packages (residential)	44,660	45,759	45,375	51,617	45,856	45,974	215	0.5%
Client Income - Long Term Care Packages (residential)	(13,687)	(12,932)	(13,974)	(13,974)	(13,001)	(13,264)	(332)	-2.6%
Expenditure - Long Term Care Packages (non-residential)	30,567	30,252	32,375	33,060	32,399	32,416	2,164	7.2%
Client Income - Long Term Care Packages (non-residential)	(3,715)	(3,142)	(3,946)	(3,946)	(3,451)	(3,357)	(215)	-6.8%
Expenditure - Short Term Care Packages	3,776	3,516	3,884	3,884	3,352	3,438	(78)	-2.2%
Client Income - Short Term Care Packages	(206)	(209)	(211)	(211)	(365)	(294)	(85)	-40.6%
Expenditure - Other	681	749	690	738	738	738	(11)	-1.5%
Other income (including CCG contributions)	(3,213)	(3,220)	(2,493)	(2,493)	(2,932)	(3,255)	(36)	-1.1%
Other	(509)	(756)	(519)	(519)	(519)	(519)	237	31.4%
Use of reserves	(669)	(1,752)	0	0	0	0	1,752	100.0%
<b>Sub-total</b>	<b>57,684</b>	<b>58,265</b>	<b>61,180</b>	<b>68,155</b>	<b>62,078</b>	<b>61,876</b>	<b>3,611</b>	<b>6.2%</b>
Community Equipment	297	334	356	356	337	338	3	0.9%
Early Intervention and Prevention	663	795	705	705	618	623	(171)	-21.6%
Social Care Activities	1,586	1,663	1,840	1,840	1,993	1,979	316	19.0%
Contracts and Commissioning	5,976	5,100	4,812	4,452	4,102	4,067	(1,033)	-20.3%
Use of reserves	(330)	(231)	0	0	0	0	231	100.0%
<b>TOTAL</b>	<b>65,876</b>	<b>65,926</b>	<b>68,893</b>	<b>75,508</b>	<b>69,128</b>	<b>68,884</b>	<b>2,958</b>	<b>4.5%</b>

- 3.6 The table highlights the fact that the 2019/20 spend was supported by a net **use of reserves** of £1.983m, which are not available for use in 2020/21. Whilst some of this expenditure was baselined in the budget as part of the 2020/21 MTFP process, around £1m of recurring expenditure remains unfunded and this is a significant factor in the current projected overspend.
- 3.7 Analysis of cost and activity data during that period indicates a noticeable increase in activity and unit costs in relation to **residential and nursing placements with ESN**. This is a trend that has continued in the first part of 2020/21 and which is masking and offsetting material reductions in numbers in other areas, particularly “regular” residential and nursing placements, which have reduced significantly, partly due to deaths in care homes not being matched by new placements and partly due to hospital discharge placements being funded by the NHS for the early Covid period.

- 3.8 Work is underway to identify the nature and reasons for the increases in ESN placements and any mitigating strategies and actions that can be put in place. Initial discussions indicate that the increases in the pre-Covid period, this might relate to a reducing number of available placements, and, hence, an increase in price pressure. During Covid, it is thought that the lockdown may have resulted in increases in support needs and an increase in the number of placements made out of area and, hence, at other local authority rates. ESN payments also do not see the natural rate of turnover that is seen in basic residential placements. Detailed cost and activity data is shown in the Appendices.
- 3.9 Other areas worth noting, and apparent from Appendix One, are a forecast reduction in spend on short term placements (likely as a result of the temporary hospital discharge arrangements) and an estimated reduction in income from the CCG in relation to s117 Mental Health cases, as a result of the new cost sharing arrangements.

## Risks and Opportunities

- 3.10 As mentioned earlier in the paper, there are many significant variables that are likely to change the forecast income and expenditure during the course of the financial year. These are listed below

Area / Issue	Risk / Opportunity		Value
Provider Uplifts	Forecast assumes a risk allocation of £2m for further winter / Covid pressures	+tve	H (up to £2.0m)
Backdated CHC assessments	CHC assessments on the waiting list - those who are eligible will be backdated	+tve	M (TBA)
Impact of Review of Financial Assessment	Reviews likely to yield more additional income than the target of £180k	+tve	M (£100k)
BCF Income	Only £200k currently assumed to be received, could be additional £160k	+tve	M (£160k)
Supplier Relief	Claw back expenditure not incurred from providers	+tve	L (TBA)
Increase in demand as lockdown eases	3 months @ 5%	-tve	H (£750k)
Changes in hospital discharge funding arrangements	NHS funded hospital discharge clients move back to LA funding	-tve	M (£100k)
MTFP savings	Modelling assumes that £125k of MTFP savings still to materialise - some may not materialise	-tve	L (£75k)
Income in general	Review of bad debt / credit losses beyond the £250k already included	+/-	M (TBA)

## Medium Term Financial Planning

- 3.11 The Medium Term Financial Plan and budget setting process for 2021/22 is now complete. The budget provides in excess of £4.6m to take account of cost inflation and projected demand increases; this more than offsets the 3% increase in the Adult Social Care Precept.
- 3.12 In addition, around £2.5m of savings are targeted; they relate to 4 main themes, which are linked to the Maximising Independence and Wellbeing Transformation Programme. Mechanisms will be put in place to ensure that monitoring of the achievement of these savings is regularly undertaken.
- Accommodation shift
  - Reviews
  - Income generation
  - Early intervention

### Risks

- 3.13 The Covid-19 pandemic has served to heighten a number of risks in the adult social care budget; the key ones being:
- Increasing costs and financial stability / sustainability of the care provider market
  - Suppressed demand for services in 2020/21 due to CCG funding of some hospital discharge care packages and voids in care homes
  - Potential increased demand for support, especially for mental health and carers support
  - Capacity to deliver transformation and MTFP savings

These are all reflected in the Council's financial risk register and further consideration to any funding of these risks will be given as the financial year end approaches.

## 4. CONSULTATION

Not applicable

## 5. FINANCIAL IMPLICATIONS

Financial implications are contained throughout the report.

## 6. LEGAL POWERS & IMPLICATIONS

- 6.1 The Local Government Act 1972 lays down the fundamental principle by providing that every local authority shall make arrangements for the proper administration of their financial affairs, although further details and requirements are contained within related legislation. The setting of the council's budget for the forthcoming year, and the ongoing arrangements for monitoring all aspects of this, is an integral part of the financial administration process.

## **7. CLIMATE CHANGE & ENVIRONMENTAL IMPLICATIONS**

7.1 Not applicable

## **8. RISK MANAGEMENT**

8.1 See paragraph 1.6 and 3.10 and 3.13

## **9. EQUALITY IMPLICATIONS**

9.1 Not applicable to this report. The 2020/21 revenue budget incorporates savings approved by Members in February 2020, all of which are supported by an equality impact assessment (EIA). These EIAs have been subject to consultation and discussion with a wide range of stakeholder groups to ensure all risks have been identified and understood.

## **10. CORPORATE IMPLICATIONS**

10.1 There are currently no specific corporate implications within the report. The relationship between the budget process and its continued ongoing monitoring arrangements have to be fully integrated if the council is to achieve the required financial outcomes it requires.

Members will be aware that robust financial management and strong internal controls will play a key part in delivering successful service outcomes as well reducing financial risk.

## **11. OPTIONS CONSIDERED**

11.1 Not applicable

## **AUTHOR**

Katherine Sokol, Finance Business Partner (People and Communities)

[katherine.sokol@n-somerset.gov.uk](mailto:katherine.sokol@n-somerset.gov.uk)

01934 634613

## Appendix 1 – Detailed Analysis of Expenditure and Income (BAU only)

	2019/20	2019/20	2019/20	2020/21	2020/21	2020/21	2020/21		2020/21	
	P12 Outturn	Budget	Budget Variance	Original Budget	Revised Budget	P9 Forecast (BAU)	Change from PY		Variance from budget	
Nursing	12,312,381	11,710,822	601,559	12,092,442	12,092,442	<b>11,431,848</b>	(880,533)	(7.2%)	(660,594)	(5.5%)
Nursing ESN	1,277,316	1,170,000	107,316	1,228,370	4,123,846	<b>1,670,577</b>	393,261	30.8%	442,207	36.0%
Residential	22,315,815	21,985,810	330,005	22,180,140	25,526,138	<b>21,050,507</b>	(1,265,308)	(5.7%)	(1,129,633)	(5.1%)
Residential ESN	9,853,644	9,792,949	60,695	9,874,449	9,874,449	<b>11,821,311</b>	1,967,667	20.0%	1,946,862	19.7%
Shared Lives	1,343,321	1,340,079	3,242	1,379,539	1,379,539	<b>1,480,994</b>	137,673	10.2%	101,455	7.4%
Homecare	7,664,954	7,805,731	(140,777)	8,225,421	8,910,579	<b>8,778,906</b>	1,113,952	14.5%	553,485	6.7%
Extra Care	1,598,083	1,636,563	(38,480)	1,913,273	1,913,273	<b>1,614,811</b>	16,728	1.0%	(298,462)	(15.6%)
Daycare	1,492,815	1,633,091	(140,276)	1,709,311	1,709,311	<b>1,480,662</b>	(12,153)	(0.8%)	(228,649)	(13.4%)
Supported Living	10,030,136	10,061,889	(31,753)	10,775,259	10,775,259	<b>11,239,582</b>	1,209,446	12.1%	464,323	4.3%
Direct Payments	8,093,138	8,040,336	52,802	8,321,346	8,321,346	<b>7,813,322</b>	(279,816)	(3.5%)	(508,024)	(6.1%)
DPs Carers	29,427	49,620	(20,193)	50,500	50,500	<b>7,801</b>	(21,626)	(73.5%)	(42,699)	(84.6%)
<b>Sub-total Long-Term</b>	<b>76,011,030</b>	<b>75,226,890</b>	<b>784,140</b>	<b>77,750,050</b>	<b>84,676,682</b>	<b>78,390,320</b>	<b>2,379,290</b>	<b>3.1%</b>	<b>640,270</b>	<b>0.8%</b>
Enablement Nursing	279,388	268,365	11,023	249,165	249,165	<b>81,248</b>	(198,140)	(70.9%)	(167,917)	(67.4%)
Enablement Res	377,362	403,063	(25,701)	370,873	370,873	<b>76,182</b>	(301,180)	(79.8%)	(294,691)	(79.5%)
ST Nursing	652,723	763,011	(110,288)	795,831	795,831	<b>911,777</b>	259,054	39.7%	115,946	14.6%
ST Residential	2,093,425	2,161,673	(68,248)	2,280,033	2,280,033	<b>2,303,013</b>	209,588	10.0%	22,980	1.0%
Reablement	112,970	179,915	(66,945)	187,645	187,645	<b>65,376</b>	(47,594)	(42.1%)	(122,269)	(65.2%)
<b>Sub-total Short-Term</b>	<b>3,515,868</b>	<b>3,776,027</b>	<b>(260,159)</b>	<b>3,883,547</b>	<b>3,883,547</b>	<b>3,437,597</b>	<b>(78,271)</b>	<b>(2.2%)</b>	<b>(445,950)</b>	<b>(11.5%)</b>
<b>Various Other CIC Expd</b>	<b>749,472</b>	<b>680,849</b>	<b>68,623</b>	<b>689,849</b>	<b>689,849</b>	<b>739,231</b>	<b>(10,241)</b>	<b>(1.4%)</b>	<b>49,382</b>	<b>7.2%</b>
Daycare	(164,556)	(178,317)	13,761	(190,027)	(190,027)	<b>(188,350)</b>	(23,794)	(14.5%)	1,677	0.9%
Direct Payments	(573,810)	(788,047)	214,237	(829,017)	(829,017)	<b>(698,122)</b>	(124,312)	(21.7%)	130,895	15.8%
Extra Care	(322,391)	(371,581)	49,190	(438,001)	(438,001)	<b>(354,500)</b>	(32,109)	(10.0%)	83,501	19.1%
Homecare	(1,432,620)	(1,669,071)	236,451	(1,783,601)	(1,783,601)	<b>(1,373,638)</b>	58,982	4.1%	409,963	23.0%
Nursing	(4,663,446)	(4,639,308)	(24,138)	(4,845,308)	(4,845,308)	<b>(4,632,480)</b>	30,966	0.7%	212,828	4.4%
Residential	(8,268,335)	(9,047,790)	779,455	(9,129,020)	(9,129,020)	<b>(8,631,740)</b>	(363,405)	(4.4%)	497,280	5.4%
Shared Lives	(212,098)	(209,813)	(2,285)	(225,133)	(225,133)	<b>(317,587)</b>	(105,489)	(49.7%)	(92,454)	(41.1%)
Supported Living	(436,617)	(498,516)	61,899	(480,676)	(480,676)	<b>(424,961)</b>	11,656	2.7%	55,715	11.6%
ST Nursing	(83,926)	(75,750)	(8,176)	(77,490)	(77,490)	<b>(124,426)</b>	(40,500)	(48.3%)	(46,936)	(60.6%)
ST Residential	(125,202)	(130,200)	4,998	(133,170)	(133,170)	<b>(169,648)</b>	(44,446)	(35.5%)	(36,478)	(27.4%)
<b>Sub-total client income</b>	<b>(16,283,001)</b>	<b>(17,608,393)</b>	<b>1,325,392</b>	<b>(18,131,443)</b>	<b>(18,131,443)</b>	<b>(16,915,453)</b>	<b>(632,452)</b>	<b>(3.9%)</b>	<b>1,215,990</b>	<b>6.7%</b>
Contributions LA	(21,862)	0	(21,862)	0	0	<b>0</b>	21,862	100.0%	0	#DIV/0!
NHS Cont Residential	(1,999,705)	(1,963,000)	(36,705)	(1,461,950)	(1,461,950)	<b>(1,944,721)</b>	54,984	2.7%	(482,771)	(33.0%)
Contributions Nursing	(207,043)	(220,000)	12,957	(174,610)	(174,610)	<b>(456,171)</b>	(249,128)	(120.3%)	(281,561)	(161.3%)
Contributions DPs	(111,210)	(231,365)	120,155	(183,595)	(183,595)	<b>(148,475)</b>	(37,265)	(33.5%)	35,120	19.1%
Contributions General	(809,126)	(775,284)	(33,842)	(649,674)	(649,674)	<b>(706,024)</b>	103,102	12.7%	(56,350)	(8.7%)
Contributions Other	(70,666)	(23,457)	(47,209)	(23,457)	(23,457)	<b>0</b>	70,666	100.0%	23,457	100.0%
<b>Sub-total other income</b>	<b>(3,219,612)</b>	<b>(3,213,106)</b>	<b>(6,506)</b>	<b>(2,493,286)</b>	<b>(2,493,286)</b>	<b>(3,255,391)</b>	<b>(35,779)</b>	<b>(1.1%)</b>	<b>(762,105)</b>	<b>(30.6%)</b>
<b>Various Other CIC Inc</b>	<b>(756,296)</b>	<b>(509,060)</b>	<b>(247,236)</b>	<b>(518,940)</b>	<b>(518,940)</b>	<b>(518,940)</b>	<b>237,356</b>	<b>31.4%</b>	<b>0</b>	<b>0.0%</b>
<b>Use of Reserves</b>	<b>(1,752,402)</b>	<b>(669,000)</b>	<b>(1,083,402)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,752,402</b>	<b>100.0%</b>	<b>0</b>	<b>0.0%</b>
<b>TOTAL before use of res</b>	<b>60,017,461</b>	<b>58,353,207</b>	<b>1,664,254</b>	<b>61,179,777</b>	<b>68,106,409</b>	<b>61,877,364</b>	<b>1,859,903</b>	<b>3.1%</b>	<b>697,587</b>	<b>1.1%</b>
<b>TOTAL after use of reser</b>	<b>58,265,059</b>	<b>57,684,207</b>	<b>580,852</b>	<b>61,179,777</b>	<b>68,106,409</b>	<b>61,877,364</b>	<b>3,612,305</b>	<b>6.2%</b>	<b>697,587</b>	<b>1.1%</b>
Gross spend	80,276,370	79,683,766	592,604	82,323,446	89,250,078	82,567,148	2,290,778	2.9%	243,702	0.3%
Client income	(16,283,001)	(17,608,393)	1,325,392	(18,131,443)	(18,131,443)	(16,915,453)	(632,452)	3.9%	1,215,990	6.7%
Other contributions	(3,975,908)	(3,722,166)	(253,742)	(3,012,226)	(3,012,226)	(3,774,331)	201,577	(5.1%)	(762,105)	(25.3%)
<b>Net spend</b>	<b>60,017,461</b>	<b>58,353,207</b>	<b>1,664,254</b>	<b>61,179,777</b>	<b>68,106,409</b>	<b>61,877,364</b>	<b>1,859,903</b>	<b>3.1%</b>	<b>697,587</b>	<b>1.1%</b>
<b>Non CIC Budgets:</b>										
Assistive Technology	334,396	296,525	37,871	356,233	356,233	337,559	3,163	0.9%	(18,674)	(5.2%)
Early Intervention and Pr	794,782	663,084	131,698	704,627	704,627	623,394	(171,388)	(21.6%)	(81,233)	(11.5%)
Social Care Activities	1,662,626	1,586,123	76,503	1,840,484	1,840,484	1,978,974	316,348	19.0%	138,490	7.5%
Contracts and Commissi	5,100,321	5,976,204	(875,883)	4,812,517	4,452,117	4,067,256	(1,033,065)	(20.3%)	(384,861)	(8.0%)
Use of reserves	(231,446)	(330,219)	98,773	0	0	0	231,446	(100.0%)	0	0.0%
<b>GRAND TOTAL</b>	<b>65,925,738</b>	<b>65,875,924</b>	<b>49,814</b>	<b>68,893,638</b>	<b>75,459,870</b>	<b>68,884,547</b>	<b>2,958,809</b>	<b>4.5%</b>	<b>351,309</b>	<b>0.5%</b>



## Appendix 2 – Activity and Unit Cost Data (BAU Payments Only) – 2020/21

COST & VOLUME SUMMARY - PACKAGES OF CARE TREND 2020/21 BY VOLUME														
Provision Type		Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	YTD Ave Volume	Current vs Ave.	YTD Ave Cost pw	Calculated Forecast £'000
<b>Long Term Care</b>														
Nursing	CLT01	343	327	319	308	293	295	296	304	309	310	- 1	£638.24	£ 10,283
Nursing Extra	CLT02	50	52	49	53	55	56	60	58	59	55	4	£555.44	£ 1,709
Residential	CLT05	731	712	715	703	700	697	711	700	704	708	- 4	£558.89	£ 20,515
Residential Extra	CLT06	258	259	267	269	267	264	262	261	263	263	- 0	£851.52	£ 11,677
Shared Lives	CLT10	48	47	45	44	46	46	49	50	48	47	1	£502.21	£ 1,257
Home Care	CLT20	940	943	932	923	913	902	910	916	910	921	- 11	£197.34	£ 9,363
Extra Care	CLT25	122	124	124	126	119	120	118	130	132	124	8	£244.40	£ 1,682
Day Care	CLT30	248	246	242	241	237	231	225	218	213	233	- 20	£144.31	£ 1,603
Supported Living	CLT40	253	259	266	277	268	266	262	260	255	263	- 8	£698.23	£ 9,284
Direct Payment	VAA01	334	331	330	325	325	322	312	312	317	323	- 6	£490.28	£ 8,103
<b>Short term Care</b>														
Enablement - Nursing	CST01	2	2	1	1	1	2	0	0	1	1	- 0	£485.17	£ 25
Enablement - Residential	CST05	3	0	0	0	0	1	1	4	4	1	3	£315.77	£ 66
Short term - Nursing	CST11	32	20	19	24	16	18	12	14	15	19	- 4	£653.24	£ 511
Short term - Residential	CST15	44	49	50	42	37	26	24	25	35	37	- 2	£565.56	£ 1,032
Reablement	CST20	9	9	11	7	6	3	2	17	21	9	12	£237.75	£ 260
<b>TOTAL</b>		<b>3,417</b>	<b>3,380</b>	<b>3,370</b>	<b>3,343</b>	<b>3,283</b>	<b>3,249</b>	<b>3,244</b>	<b>3,269</b>	<b>3,286</b>	<b>3,316</b>	<b>- 30</b>		<b>£ 77,370</b>
COST & VOLUME SUMMARY - PACKAGES OF CARE TREND 2020/21 BY UNIT COST														
Provision Type		Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	YTD Ave Cost pw	Current vs Ave.	Current Volume	Calculated Forecast £'000
<b>Long Term Care</b>														
Nursing	CLT01	£ 636.78	£ 636.26	£636.29	£635.46	£637.49	£638.07	£639.42	£643.32	£641.02	£ 638.24	£ 2.79	309	£ 10,283
Nursing Extra	CLT02	£ 454.49	£ 516.14	£546.53	£652.95	£587.03	£540.58	£541.77	£610.76	£548.72	£ 555.44	-£ 6.72	59	£ 1,709
Residential	CLT05	£ 557.32	£ 557.54	£558.35	£559.29	£559.54	£558.72	£559.18	£559.87	£560.20	£ 558.89	£ 1.31	704	£ 20,515
Residential Extra	CLT06	£ 840.64	£ 831.78	£847.59	£857.27	£857.85	£871.12	£855.21	£854.43	£847.78	£ 851.52	-£ 3.74	263	£ 11,677
Shared Lives	CLT10	£ 484.18	£ 493.00	£497.39	£509.14	£506.38	£511.24	£509.35	£502.34	£506.84	£ 502.21	£ 4.64	48	£ 1,257
Home Care	CLT20	£ 193.60	£ 189.87	£192.48	£192.74	£195.81	£198.48	£198.74	£206.27	£208.10	£ 197.34	£ 10.75	910	£ 9,363
Extra Care	CLT25	£ 248.20	£ 246.96	£243.27	£243.87	£248.21	£247.42	£250.07	£235.95	£235.68	£ 244.40	-£ 8.72	132	£ 1,682
Day Care	CLT30	£ 144.72	£ 145.19	£145.57	£146.63	£145.76	£143.57	£143.24	£140.82	£143.23	£ 144.31	-£ 1.07	213	£ 1,603
Supported Living	CLT40	£ 702.60	£ 699.08	£690.44	£710.67	£689.93	£694.08	£699.06	£693.42	£704.82	£ 698.23	£ 6.59	255	£ 9,284
Direct Payment	VAA01	£ 461.73	£ 484.41	£504.66	£499.49	£491.59	£482.05	£491.76	£496.41	£500.38	£ 490.28	£ 10.11	317	£ 8,103
<b>Short term Care</b>														
Enablement - Nursing	CST01	£ 620.80	£ 619.63	£623.41	£623.40	£623.40	£626.44	£ -	£ -	£629.47	£ 485.17	£ 144.30	1	£ 25
Enablement - Residential	CST05	£ 490.40	£ -	£ -	£ -	£ -	£714.44	£585.88	£525.62	£525.62	£ 315.77	£ 209.84	4	£ 66
Short term - Nursing	CST11	£ 647.68	£ 703.45	£632.72	£635.96	£646.50	£639.91	£645.03	£659.64	£668.30	£ 653.24	£ 15.05	15	£ 511
Short term - Residential	CST15	£ 526.01	£ 526.11	£535.69	£535.27	£578.81	£559.46	£692.01	£574.73	£561.91	£ 565.56	-£ 3.65	35	£ 1,032
Reablement	CST20	£ 272.66	£ 228.88	£161.85	£196.81	£224.48	£176.26	£210.19	£334.74	£333.90	£ 237.75	£ 96.15	21	£ 260
<b>WEIGHTED AVERAGE</b>		<b>£ 444.20</b>	<b>£ 443.91</b>	<b>£449.22</b>	<b>£454.51</b>	<b>£452.13</b>	<b>£452.98</b>	<b>£454.04</b>	<b>£455.15</b>	<b>£456.76</b>	<b>£ 451.26</b>	<b>£ 5.50</b>	<b>3,286</b>	<b>£ 77,370</b>

**Appendix 3 – Activity and Unit Cost Data (BAU Payments Only) – 2019/20**

<b>COST &amp; VOLUME</b>		<b>2019/20</b>											
		<b>No. of Care Packages</b>				<b>Average Weekly Charge</b>				<b>Calculated Forecast</b>			
<b>By Service Type</b>		<b>Jun</b>	<b>Sep</b>	<b>Dec</b>	<b>Mar</b>	<b>Jun</b>	<b>Sep</b>	<b>Dec</b>	<b>Mar</b>	<b>Jun</b>	<b>Sep</b>	<b>Dec</b>	<b>Mar</b>
Nursing	CLT01	300	344	362	357	582.97	613.14	609.22	609.88	9,118,764	10,997,335	11,498,741	11,352,319
Nursing Extra	CLT02	48	53	54	54	506.40	449.44	449.72	433.75	1,267,370	1,241,978	1,266,219	1,221,254
Residential	CLT05	723	737	738	742	510.79	534.69	535.39	536.22	19,255,323	20,546,645	20,601,445	20,745,354
Residential Extra	CLT06	234	233	244	259	848.94	812.80	830.84	816.03	10,357,723	9,874,447	10,570,074	11,019,878
Shared Lives	CLT10	43	49	49	49	448.87	441.20	444.91	453.42	1,006,367	1,127,194	1,136,681	1,158,427
Home Care	CLT20	983	952	914	923	171.08	176.65	179.86	188.87	8,768,604	8,768,362	8,571,279	9,089,623
Extra Care	CLT25	127	122	119	123	223.44	244.16	244.29	242.18	1,479,572	1,553,109	1,515,718	1,553,185
Day Care	CLT30	257	250	254	254	133.27	137.40	133.74	137.57	1,785,807	1,791,007	1,771,256	1,821,910
Supported Living	CLT40	228	239	240	251	678.22	678.05	684.62	703.59	8,062,601	8,449,496	8,567,117	9,207,989
Enablement - Nursing	CST01	9	14	13	4	564.34	593.02	597.61	593.39	264,820	432,883	405,073	123,758
Enablement - Residential	CST05	16	10	16	9	466.20	482.84	502.15	499.89	388,919	251,753	418,914	234,580
Short term - Nursing	CST11	20	14	16	17	571.92	588.90	597.63	609.38	596,403	429,870	498,563	540,144
Short term - Residential	CST15	35	43	44	38	473.33	614.67	500.73	511.64	863,774	1,378,103	1,148,762	1,013,727
Reablement	CST20	10	20	18	12	222.26	204.12	321.67	189.55	115,888	212,858	301,890	118,597
Direct Payment	VAA01	330	331	334	333	484.27	516.81	476.11	458.51	8,332,369	8,919,313	8,291,302	7,960,976
<b>TOTAL</b>		<b>3363</b>	<b>3411</b>	<b>3415</b>	<b>3425</b>	<b>408.70</b>	<b>427.18</b>	<b>429.99</b>	<b>432.09</b>	<b>71,664,301</b>	<b>75,974,354</b>	<b>76,563,032</b>	<b>77,161,722</b>
<b>By PSR</b>													
	Carer Support	55	62	58	68	224.91	264.11	255.99	265.76	644,969	853,781	774,154	942,267
	Learning Disability	940	946	952	969	540.72	558.86	557.30	558.72	26,501,605	27,565,557	27,662,873	28,228,733
	Memory & Cognition	200	226	234	244	451.40	421.63	426.93	420.84	4,707,156	4,968,371	5,208,931	5,354,034
	Mental Health	379	368	380	379	429.75	423.90	436.73	460.95	8,492,342	8,133,626	8,653,093	9,108,768
	Physical	1760	1773	1757	1736	335.77	364.90	366.97	365.11	30,812,008	33,732,775	33,617,935	33,047,615
	Sensory Support	21	21	20	19	306.94	300.79	283.64	269.79	336,083	329,346	295,780	267,267
	Substance Misuse	8	15	14	10	407.89	499.80	479.84	408.59	170,138	390,897	350,266	213,039
<b>TOTAL</b>		<b>3363</b>	<b>3411</b>	<b>3415</b>	<b>3425</b>	<b>408.70</b>	<b>427.18</b>	<b>429.99</b>	<b>432.09</b>	<b>71,664,301</b>	<b>75,974,354</b>	<b>76,563,032</b>	<b>77,161,722</b>
<b>By Team</b>													
Other	201	2	2	2	1	332.75	348.10	348.10	56.13	34,699	36,300	36,300	2,927
North	211	833	850	831	819	340.44	361.58	366.13	365.63	14,786,100	16,025,030	15,863,699	15,613,439
South	234	972	999	1022	1018	322.73	353.15	354.95	350.39	16,356,134	18,394,831	18,914,076	18,598,047
Learning Disability	237	913	915	917	933	551.40	570.75	570.36	569.94	26,248,727	27,229,440	27,270,107	27,725,433
Recovery MH	267	339	318	316	314	432.24	417.20	430.01	463.96	7,640,125	6,917,339	7,084,952	7,595,996
Complex Intervention MH	268	304	327	327	340	416.30	432.35	433.67	430.17	6,598,517	7,371,414	7,393,897	7,625,881
<b>TOTAL</b>		<b>3363</b>	<b>3411</b>	<b>3415</b>	<b>3425</b>	<b>408.70</b>	<b>427.18</b>	<b>429.99</b>	<b>432.09</b>	<b>71,664,301</b>	<b>75,974,354</b>	<b>76,563,032</b>	<b>77,161,722</b>